EXECUTIVE TRAINING COURSE

PROGRAMME

On the road to resilience – a practical guide to DORA

6 May - 3 June 2026

Ten years of excellence,
shaping knowledge for tomorrow

2016 - 2026

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Introduction

This course provides a comprehensive understanding of operational resilience and compliance within the framework of the Digital Operational Resilience Act (DORA). You will gain practical insights into building robust governance structures, managing risks, and implementing measures to ensure organisational resilience. By attending this course, you will learn how organisations can enhance their resilience capabilities in response to the evolving threat landscape and achieve the objectives and requirements of the regulatory framework.

The course is structured around two key dimensions:

Resilience objectives and the role of risk governance and risk management in achieving them. You will learn how boards can set strategic agendas for resilience, how organisations can align with international frameworks, and how capability maturity models can be used to further develop resilience capabilities. Instructors will present methods that help participants understand the formal requirements of DORA, how organisations can apply them in practice, and how to demonstrate effectiveness in identifying and mitigating operational risks, addressing risk biases, and managing third-party dependencies effectively.

Resilience put into practice. You will develop expertise in incident response and business continuity management, and learn how to apply DORA requirements in these areas to enhance the resilience posture and meet reporting requirements in the event of major incidents. Additionally, you will gain in-depth knowledge of advanced testing practices such as threat-led penetration testing and red teaming, and how these can be used effectively to build resilience.

Through live online lectures, group discussions, and practical exercises, you will gain deeper insights and have the opportunity to interact with experienced experts from both European authorities and institutions. These activities will support the application of your learning to develop cohesive, integrated approaches that strengthen operational resilience and compliance efforts to meet DORA obligations.

Course Director

- Raymond Kleijmeer| APG Asset Management

Faculty

- TBD

Format | Online – pre-recorded materials and live classes

Level | Intermediate

Approach | Qualitative

Learning Objectives

- Define the key principles and regulatory requirements of the Digital Operational Resilience Act (DORA).

- Explain how DORA impacts governance, risk management, and operational resilience within financial institutions.

- Demonstrate how to integrate DORA requirements into existing risk management and incident response frameworks.

- Assess operational risks and third-party dependencies in light of DORA compliance obligations.

- Critically examine organisational resilience strategies and identify gaps against DORA standards and best practices.

- Design a cohesive resilience improvement plan that integrates the different areas of DORA into practical working processes and organisational structures, supporting the achievement of resilience objectives and compliance with DORA requirements.

Target audience

This course is open to staff from financial supervisory authorities, EU institutions and agencies, and national government bodies. Participation from staff in financial institutions is also possible for this open course and is especially encouraged, particularly for those holding first-, second-, or third-line roles in DORA-related areas such as risk management, information security, incident management, business continuity management, third-party risk management, compliance, and legal functions. The course is suitable for both subject-matter experts and individuals with managerial responsibilities in these areas, as well as those overseeing resilience processes, planning, and implementation. Academics with an interest in financial regulation, cyber resilience, and security-related topics are also welcome to join the course.

As this course is highly relevant to a wide range of roles and responsibilities across European and national authorities, governments, agencies, and institutions, we expect a diverse group of participants to contribute meaningfully to the learning experience and to enhance understanding of the different perspectives on the complex topic of digital operational resilience

OUTLINE OF THE COURSE

6 May 2026 | Opening of the online platform

Release of introductory videos

Forum question on course expectations

Pre-class assignment for class 1

Readings

20 May 2026 | First live class

14:00 - 17:00   **Lectures and breakout**

Followed by release of pre-class assignment for class 2

27 May 2026 | Second live class

14:00 - 17:00   **Lectures and breakout**

Followed by release of pre-class assignment for class 3

3 June 2026 | Third live class

14:00 - 17:00   **Lectures and breakout**

Course closing

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