

NEW RISKS AND OPPORTUNITIES FOR BANK BOARDS: LEVELLING UP

Training course part of the Bank Board Academy (BBA)

COURSE FACULTY

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INTRODUCTION

Objective: The **Bank Board Academy (BBA)** aims to enhance the functioning of bank boards by fostering interaction with supervisors, regulators, and among bank board members as well as executives involved in boards' life. It equips participants and Non-Executive Directors (NEDs) with essential tools to better play their role in the design and execution of their bank's overall strategy, with the ultimate objective of promoting consistency and sound governance frameworks in banks across Europe.

Participants: The BBA targets non-executive board members (present or prospective) and executives or other practitioners that actively interact with bank boards, such as board secretaries and secretariat officers, members of committees, regulatory and government affairs managers, and advisory consultants.

Format and instructors: The course, which represents the fifth edition of the training for bank boards within the BBA programme, will feature 9 sessions led by an international faculty of regulators, supervisors, academics, and professionals from the banking and finance sector. Designed to encourage active engagement, the course places a strong emphasis on interaction through a series of dynamic panel sessions, where participants are invited to contribute their insights and experiences.

ABOUT FBF

Established in January 2016, the **Florence School of Banking & Finance (FBF)** was designed as a European platform bringing together practitioners and academics from the banking and finance sector to develop a common culture of regulation and supervision in the European Union. The School is evolving into a knowledge centre of excellence, rooted in European origins while maintaining a global perspective. It offers policy dialogue and training courses and produces research in banking and finance.

KEY INFO

DATES

24 - 25 October 2025

LOCATION

Florence, EUI Premises

REGISTER

<https://fbf.eui.eu/course/new-risks-and-opportunities-for-bank-boards-levelling-up/>

Deadline: 16 Oct. 2025



PROGRAMME

Friday, 24 October 2025

09:30 – 09:45 **Introduction & tour de table**

09:45 – 10:30 **Session 1: Blueprint for Excellence: Crafting the Pillars of a High-Performance Board**

10:45 – 11:30 **Session 2: Behind the Boardroom Doors: Real-World Cases of Elite Board Dynamics**

11:30 – 12:00 Coffee break

12:00 – 13:00 **Session 3: Building Excellence Together: A Collaborative Workshop on Mastering Board Structuring and driving Board effectiveness**

13:00 – 14:00 Lunch

14:00 – 15:00 **Session 4: Risks of geoeconomic fragmentation**

15:00 – 16:30 **Session 5: Strategic steering amid geopolitical risks**

16:30 – 17:00 Coffee break

17:00 – 18:00 **Session 6: Risk Data Aggregation**

18:00 – 19:30 **Guided Tour**

19:30 – 20:00 **Dinner and Keynote speech by Alessandro Profumo**

Saturday, 25 October 2025

08:30 – 10:00 **Session 7: Consolidation of the banking sector – best practices**

10:00 – 11:30 **Session 8: AI: Assessing risk, opportunities and value creation for board members**

11:30 – 12:00 Coffee break

12:00 – 13:30 **Session 9: Shaping risk culture**

13:30 Closing light lunch



For more information, visit **www.fbf.eu.eu**

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