



European
University
Institute



FLORENCE SCHOOL
OF BANKING & FINANCE

ROBERT
SCHUMAN
CENTRE FOR
ADVANCED
STUDIES



Florence School of Banking and Finance

Bank Board Academy for Non-Executive Directors



Bank Board Academy for Non-Executive Directors

The Florence School of Banking and Finance connects private sector representatives, policymakers and academics active in the banking and finance sector, with the aim of fostering the development of professional skills and debating the most pressing issues in the sector through training and policy debate activities.

The ***Bank Board Academy for Non-Executive Directors*** aims at stimulating and enhancing independent board members' interactions with supervisors and regulators and among themselves:

- to ensure consistency and homogeneity of banks' governance across Europe;
- to be best equipped by:
 - Keeping up to date and sharing key experiences,
 - Giving tools and instruments for board members to play their role in the design and execution of the overall strategy.

*The FBF is part of the Robert Schuman Centre for Advanced Studies at the European University Institute (EUI) in Florence.
More information about FBF is available at fbf.eui.eu*

The background image shows a courtyard with a large, ornate classical column on the left. In the background, there is a brick bell tower with arched windows. A large tree with green leaves is on the right side. The scene is brightly lit, suggesting a sunny day.

Unique features of the Bank Board Academy are:

Direct involvement of regulators and supervisors.

**Highest academic and industry standards with a
specific focus on practical applications.**

**Ongoing debate fostered
by regular online seminars.**

Bank Board Academy for Non-Executive Directors



The FBF Bank Board Academy is composed of two pillars.

Online Seminar Series

Challenges for Bank Board Members

**Starting on
3 December 2020**

Training Programme

**Sitting on Boards:
Better Check and Control of Risks**

**Online from 4 June
to 2 July 2021**

**Sitting on Boards:
Better Quality and Better Governance**

**Online
from 1 October
to 3 October 2021**

Online Seminar series

Challenges for Bank Board Members Starting on 3 December 2020

Online series
Open to all upon registration

This series aims at building a community of banking and finance industry professionals interested in deepening their knowledge of bank boards' functioning and in learning how to challenge bank management effectively.

Seminar speakers will include an international faculty of regulators, supervisors, and academics together with bank representatives.

The seminars are open to all and free of charge, upon registration on the FBF Bank Board Academy website:

fbf.eui.eu/bankboardacademy/

*Video recording of the past seminars are available on
[FBF website](#) and [Youtube channel](#)*

Online Seminar Series - Challenges for Bank Board Members

Bank Boards and Supervisory Expectations

Speaker:
Elizabeth McCaul
European Central Bank

Commentator:
Lorenzo Bini Smaghi
Société Générale

Chair:
Elena Carletti
Bocconi University

03 December - 13:00 CET

Part of the
FBF Bank Board Academy for Non-Executive Directors

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Online Seminar Series 'Challenges for Bank Board Members'

Governance and Oversight: Lessons from Wirecard

Speaker:
James H. Freis, Jr.
Former CEO, Wirecard

Chair:
Elena Carletti
Bocconi University

17 December - 13:00 CET

Part of the
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Online Seminar Series - Challenges for Bank Board Members

Credit Risk after Covid

Speakers:
José Manuel Campa, EBA
Klara Jandova, Oliver Wyman
Francesca Tondi Guy, UniCredit group

Chair:
Thorsten Beck, Cass Business School and FBF, EUI

21 January - 13:00 CET

Part of the
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Online Seminar Series - Challenges for Bank Board Members

Fit and Proper Assessment: Better Boards for Better Banks?

Speakers:
Edouard Fernandez-Bollo
Member of the Supervisory Board of the European Central Bank
Hans-Helmut Kotz
Caixa Geral de Depósitos, Lisbon and Resident Fellow at Harvard
Laragh Cassar
APS Bank Malta

Chair:
Elena Carletti
Bocconi University

19 February 2021 - 13:00 CET

Part of the
FBF Bank Board Academy for Non-Executive Directors

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Online Seminar calendar

2020	3 Dec	Bank Boards and Supervisory Expectations <i>Chair: Elena Carletti</i> (Bocconi University) <i>Speaker: Elizabeth McCaul</i> (Supervisory Board Member, European Central Bank) <i>Commentator: Lorenzo Bini Smaghi</i> (Chairperson, Société Générale)
	17 Dec	Governance and Controls: Lessons from Wirecard <i>Chair: Elena Carletti</i> (Bocconi University) <i>Speaker: James Freis</i> (Former CEO, Wirecard)
2021*	21 Jan	Credit Risk after Covid <i>Chair: Thorsten Beck</i> (The Business School (formerly Cass) and FBF, EUI) <i>Speakers: José Manuel Campa</i> (Chairperson, European Banking Authority), Klara Jandova (Partner, Oliver Wyman), Francesca Tondi Guy (Non Executive Director, UniCredit group)
	19 Feb	Fit and Proper Assessment: Better Boards for Better Banks? <i>Chair: Elena Carletti</i> (Bocconi University) <i>Speakers: Edouard Fernandez-Bollo</i> (Supervisory Board Member, European Central Bank), Laragh Cassar (Non-Executive Director, APS Bank Malta), Hans-Helmut Kotz (Non-Executive Member of the Board, Caixa Geral de Depósitos & Resident Fellow, Harvard)
	18 Mar	Low-interest Rates for long: the Impact on Bank Profitability and Risk Appetite <i>Chair: Thorsten Beck</i> (The Business School (formerly Cass) and FBF, EUI) <i>Speakers: Vitor Constâncio</i> (Lisbon School of Economics and Management, Former Vice President, European Central Bank), Julie Galbo (Board Member, DNB Bank ASA), Thomas Vlassopoulos (Head of Monetary Analysis Division, European Central Bank)
	8 Apr	The European Banking Sector: Preparing for Consolidation? <i>Chair: Elena Carletti</i> (Bocconi University) <i>Speakers: Andreas Dombret</i> (Columbia University, former Member of the Board of Deutsche Bundesbank), Dominique Laboureix (Secretary-General, Autorité de Contrôle Prudentiel – ACPR), Luigi de Vecchi (Chairperson EMEA Banking – Capital Markets & Advisory Citi)
	4 May	Sustainability Challenges and Opportunities for Banks, Central Banks and Investors <i>Chair: Elena Carletti</i> (Bocconi University) <i>Speakers: Axel Weber</i> (Chairperson, UBS), Luiz Pereira da Silva (Deputy General Manager, Bank for International Settlements)
	28 May	Banks' Board Members and Policy Makers: A Conversation <i>Chair: Elena Carletti</i> (Bocconi University) <i>Speakers: Andrea Enria</i> (Chairperson, Supervisory Board, European Central Bank), Carlos Torres Vila (Chairperson, BBVA)

* Further seminar series detail will be announced at a later stage.

Training Programme

Sitting on Boards: Better Check and Control of Risks 4 June - 2 July 2021

*Online training
Fees apply*

Sitting on Boards: Better Check and Control of Risks represents the first edition course of the Bank Board Academy for Non-Executive Directors

This training features an international faculty of regulators, supervisors, and academics together with bank and finance professionals.

The level of engagement in discussions and group exercises will provide participants with a valuable learning experience and networking opportunity.

The four sessions will be held over four afternoons.

This Bank Board Academy is designed for both recently appointed and longstanding Non-Executive Directors of financial institutions.

This training includes the following modules:

WEEK 1 4 June	Decision under a deadline: a recipe for risk? <i>Coordinator:</i> Thomas Huertas (Professor, Institute for Law and Finance, Goethe University) <i>Speakers:</i> Tom A. Groom (Managing Partner, Financial Services - Strategy and Transactions, Ernst & Young); Darren McKay (Managing Director, Co-Head Financial Institutions Group EMEA, Barclays)
WEEK 2 11 June	Staying abreast of the cyber challenge <i>Coordinator:</i> Andrea Federico (Partner, Oliver Wyman) <i>Speaker:</i> Rico Brandeburg (Partner, Cyber and Resilience, Oliver Wyman); Gregory Rattray (Senior Advisor on Cyber Risk Management and Cyber Defense, Oliver Wyman); Anna Maria Rosati , Principal, Digital practice and Cyber resilience, Oliver Wyman Understanding Money Laundering Risks to Banks, and Oversight of AML Risk Mitigation <i>Coordinator:</i> James H. Freis, Jr. (Founder, Market Integrity Solutions LLC) <i>Speaker:</i> Markus Schulz (Deputy Global Head & Head Change Management for Financial Crimes Compliance at ING)
WEEK 3	Break
WEEK 4 25 June	Sustainability and Climate Change: Role for the Board <i>Coordinator:</i> Patrick Kenadjian (Professor, Institute for Law and Finance, Goethe University) <i>Speakers:</i> Amra Balic (Managing Director, Blackrock); Sir Douglas Flint CBE (Chairman, Standard Life Aberdeen plc); Sabine Mauderer (Executive Board Member, Bundesbank); Michael Pieper (Director, Sustainable Finance Leader Germany, Deloitte); Alan N. Smith (Senior Advisor on Climate and ESG Risk Management, HSBC)
WEEK 5 2 July	Risk Appetite Framework: Capturing Financial and Non-Financial Risks <i>Coordinator:</i> Jean-Jacques van Helten (Visiting Fellow, European University Institute, Florence School of Banking and Finance) <i>Speaker:</i> Wilhelm Koch (Director, Deloitte)

Training Programme

Sitting on Boards:
Better Quality and Better Governance
1- 3 October 2021

Online training
Fees apply

This programme will focus on corporate governance trends and challenges for banks directors including environmental, societal and social dimensions.

The training will feature an international faculty of regulators, supervisors, and academics together with bank and finance professionals.

The training will be offered online over the course of 5 weeks.

Further details on the programme as well as on the format of the training will be announced in May 2021.

This Bank Board Academy is designed for both recently appointed and longstanding Non-Executive Directors of financial institutions.

This training includes the following modules:

Overview of Boards in Europe
FAP Assessment: New guide from the SSM
FAP Assessment and on-going supervision
Culture and behaviour in boards

How to apply to the Training Programme?



Online training | 4 June - 2 July 2021

Sitting on Boards: Better Check and Control of Risks

Kick-off fee: 1.250 EUR

The fee includes tuition, access to all course materials, pedagogical and interactive activities.

Applications close on 15 May 2021 - Participation confirmed by 24 May 2021

Online training | 1- 3 October 2021

Sitting on Boards: Better Quality and Better Governance

Kick-off fee: 1.250 EUR

The fee includes tuition, access to all course materials, pedagogical and interactive activities.

Applications close on 15 September 2021

Group package deals

Does your organization have multiple board member interested in attending our training activities? Please contact us at fbf@eui.eu to receive more information on group fee packages.

Seats are limited and early submissions are advised.



About the European University Institute

Established in 1972, the European University Institute is an international organisation for higher education and research.

The EUI has a three-fold mandate: (i) providing doctoral and post-doctoral researchers with advanced academic training; (ii) fostering research and analysis related to the European integration process and shifts in politics in Europe and globally; (iii) delivering postgraduate and executive education on transnational governance.

The EUI has 24 Member States, and hosts an international community of more than 1,100 people.



The EUI is a unique international institution whose goal is to encourage the development of new research and education programmes in the social sciences and humanities.

The EUI has brought together students, researchers, faculty and professionals from more than 100 countries in an interdisciplinary atmosphere which encourages open debate and the exchange of ideas.

Renaud Dehousse

President of the European University Institute

About the Robert Schuman Centre for Advanced Studies

The Robert Schuman Centre for Advanced Studies - which takes its name from Robert Schuman, one of the founding fathers of the European Communities - is an interdisciplinary research centre at the heart of the European University Institute (EUI). It was established in 1992 to complement the four EUI disciplinary departments (Economics, History and Civilization, Law, Political and Social Sciences) with the vocation of being involved in both basic and policy research, collaborating with other centres of excellence in Europe, providing opportunities for young scholars and promoting dialogue with the world of practice.



The Robert Schuman Centre is a very special place for many reasons. We bring ideas from academia to the world of practice.

We engage in Policy Dialogues with European institutions, national governments and international organisations.

We are also an independent European platform not beholden to any EU Member State and we have of course the wonderful convening power of the beautiful city of Florence.

Brigid Laffan

Director of the Robert Schuman Centre for Advanced Studies

About the Florence School of Banking and Finance



Established in January 2016 as part of the Robert Schuman Centre for Advanced Studies, the Florence School of Banking & Finance is a European platform bringing together practitioners and academics from the Banking and Finance sector to develop a common culture of regulation and supervision in the European Union. It does so through training and policy dialogue, in close interaction with its network of leading academic institutions.

Together with its partners, the school helps experts and decision-makers to take informed decisions in the medium and long-term, critically accompanying the economically and socially sound functioning of the European banking sector.

The FBF Advisory Council of the Florence School of Banking and Finance is composed of representatives of European Union institutions and agencies, and of individual members that are former institutional officials. The members of the FBF Advisory Council meet on an annual basis to provide some guidance and review the training activities, policy events, and strategic developments of the School.

**For more details on the composition of FBF Advisory Council,
please visit fbf.eui.eu/advisory-council/**

**Learn more about FBF at
fbf.eui.eu**

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